

The Feasibility of Hyperlocal Strategy in Indian E-Commerce

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ABSTRACT

The rising pay levels, developing yearnings, good socioeconomics and simple credit accessibility has sped up and urged Indian retail industry to arise as perhaps the most unique and quickly developing ventures regardless of a few new players. By and by, it is esteemed at USD 672 billion and creates 8% of the business, accordingly adding to more than 10% of the nation's Gross Domestic Product (GDP). It is developing at a pace of 12% per annum and is situated as fifth-biggest worldwide objective in the retail space. Online retail business has been distinguished as the cutting edge design which has high development potential for additional improvement sooner rather than later. To contact more clients in level 2 and level 3 urban communities, retailers are endeavoring to try into the circle of e-retailing to exploit the computerized retail channels (online business). It implies that they need to put away less cash on land. web based business is considered as one of the quickest developing diverts for business exchanges in India. As indicated by an ASSOCHAM-Forrester study paper, the yearly development rate is 51% which is considered as the most noteworthy of the world and is relied upon to reach \$120 billion out of 2020 from \$30 billion of every 2016. Hyper neighborhood is the following outskirts which is blending the on the web and disconnected stages to bring monstrous scope interest and convey the merchandise in the most limited conceivable time. In everyday terms, Hyper neighborhood alludes to a quite certain region, territory in vicinity of our home or our business or our present area. The term 'hyper-nearby trade' shows up with the expansion of installments and, advertising alternatives accessible in our area. The overflowing outgrowth of Internet clients, increment of installment alternatives, expansion in geo-area mindful gadgets and expanded interest for insta-conveyance, have prepared for hyperlocal organizations in India. While the term appears to have come to conspicuousness in 2015, it's not in the slightest degree another idea. For shoppers, obviously, this feels like an expansion of tech-fueled comfort they have gotten progressively used to. They can appreciate doorstep conveyances of items that are generally required rapidly, for example, goods drugs, clothing, food and so on This examination study focusses on receiving and embracing hyperlocal technique in Indian e-Retailing organizations to overcome any barrier among on the web and disconnected stores and change the essence of Indian retail with the assistance of Chi-Square Test and Binary Logistics Regression.

Keywords

Retailing, E-Retailing, Hyperlocal strategy

Article Received: 10 August 2020, Revised: 25 October 2020, Accepted: 18 November 2020

Introduction

The word retail begins from the French word "retailier" which intends to break mass. Retailing is the arrangement of exercises that markets items or administrations to definite purchasers for their own utilization by getting sorted out their accessibility for a huge scope and providing them to customers at a generally limited scale. It is the last stage in development of merchandise and enterprises to buyers.

Retailing has arisen as a dawn industry in India and is as of now the biggest boss after agribusiness. A few business analysts say Retailing is one of the mainstays of Indian economy, and some consider it a gold mine. Retail industry is separated into coordinated and chaotic areas; and furthermore Online e-rears and Offline Brick and Mortar stores dependent on the channel presence.[1]

India's retail market is relied upon to develop at a Compound Annual Growth Rate (CAGR) of 10% to US\$ 1.6 trillion by 2026 from US\$ 641 billion out of 2016. While the general retail market is relied upon to develop at 12% per annum, current exchange would extend twice as quick at 20% per annum and customary exchange at 10 for every

cent#. Indian retail market is isolated into "Coordinated Retail Market" which is esteemed at \$60 billion which is just 9% of the complete area and "Chaotic Retail Market" comprises the rest 91% of the area. [2]

The section of various prominent members into the online retail field as of late, alongside a convergence of private value assets and speculation from unfamiliar investors, has brought about a colossal lift in financing that meant gigantic deals development in e-tail. Shopping center proprietors are as of now, searching for a safeguard methodology to guarantee the feasibility of their retail resources. [3] However, as is commonly said there is consistently a chance with a danger, it is seen that retailers are progressively incorporating both disconnected and online presence through various mixes of item introduction, installment, and conveyance modules for their stores and computerized platforms.[4]

The investigation means to investigate the capability of confined acquirement and conveyance model – named as Hyperlocal system – in coordinating on the web and disconnected retail areas and improving customer experience.

Retail In India

Ideal socioeconomics, expanding urbanization, nuclearisation of families, rising prosperity of buyers, developing inclination for marked items and higher yearnings are different elements which will drive retail utilization in India," said DS Rawat, Assocham Secretary General.[5]

In light of a report of AT Kearney of US-based worldwide administration counseling firm India has been engaged as the most appealing country for retail venture among 30 arising markets.[6]

Retailing in India can be grouped into 3 sections :

- Organized Retail
- Unorganized Retail
- Online Retail

Organized Retailing

Coordinated retailing, in India alludes to exchanging exercises attempted by authorized retailers, that is, those retailers who are enlisted for deals charge, personal duty and so on This will incorporate the traded on an open market grocery stores, corporate supported hypermarkets and retail chains, and furthermore the exclusive retail organizations.

Coordinated retailing contains predominantly of current retailing with occupied with shopping centers, multi-put away shopping centers and gigantic buildings that offer a huge assortment of items as far as quality, esteem for cash and makes shopping a significant encounter. The retail area is as of now going through a progress in India. Coordinated retailing is on persistent ascent of piece of the overall industry from an earlier time, and is required to become quicker than GDP development in next couple of years driven by good segment designs, changing ways of life and solid pay development.

As per McKinsey and Co.,it showed a propensity to develop by 14-18% constantly 2015 from 8% in 2008.[6] Being in a similar thought, A report by Boston Consulting Group (BCG),the nation's coordinated retail is assessed at US\$ 28 billion with around 7% entrance, demonstrating a situation to turn into a US\$ 260 billion business over the course of the following decade with around 21% infiltration. [6]

The accompanying figure1. shows the separation of the buy done in coordinated retailing stage in the time of 2016.

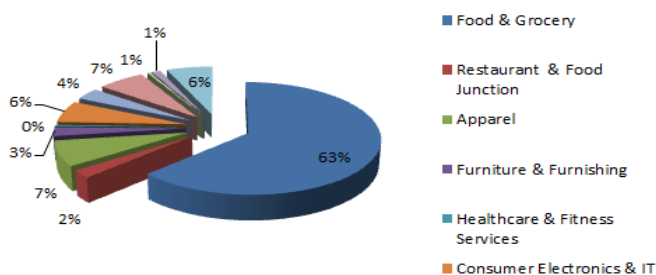


Fig1. Break-up of segments of organized retail in India
(Source: Unlocking the Potential, a report published by techonopak.)

Unorganized Retailing : This sector is a predominant factor in Indian market. From the perspective of AT Kearney, a mind-boggling extent of the Rs. 400,000 crore retail advertises are disorderly in India with a market of 20,000 crore fragment is coordinated. It is primarily determined by the customary family stores, custom stores. Retailing in chaotic area is subsequently not a benefit arranged employment but rather a simple wellspring of livelihood[8]

Web based Retailing

Web based retailing has acquired impressive traction in India and has overcome any issues among dealers and purchasers by making an online commercial center where a purchaser from any piece of the nation can buy an item from a merchant situated in any piece of the country.

Online retail business is the cutting edge design which has high potential for development sooner rather than later. In the wake of overcoming actual stores, retailers are currently foraying into the space of e-retailing. Online business is relied upon to be the following significant territory supporting retail development in India. The business is projected to contact USD100 billion by 2020 developing from USD30 billion in 2016. With development in the web based business industry, online retail is assessed to arrive at USD70 billion by 2020 from USD 3 billion in 2014. The government intends to permit 100% FDI in internet business, under the plan that the items sold should be fabricated in India to acquire from the changed system [9]

In FY 2016, India's biggest online supermarket, BigBasket, developed by multiple times, and enlisted deals of over USD76.38 million [10]

Youthful populace with simpler admittance to credit and installment alternatives, expanding web infiltration and speed, full time openness, advantageous and got exchanges.

This has been demonstrated with a report of ASSOCHAM-Resurgent India study that the quantity of buyers who buy online is required to cross 100 million by 2017 end with e-retail market probably hopping 65% on year in 2018.[11]

Money down and makers' guarantee are going about as an impetus. Money down is the most favored installment choice with more than 30% of Indian purchasers. Clothes, Consumer Durables, Food, Jewelry and other way of life fragments are the most best territories dependent on clients choice.[9] Fig 3. Shows a visual portrayal of the most favored fragments up to the situation with July 2-017 followed by (Fig.4) another information portrayal of the year 2014.

Web based business organizations like Flipkart Internet Pvt. Ltd. what's more, Amazon India are driving the race of exploring

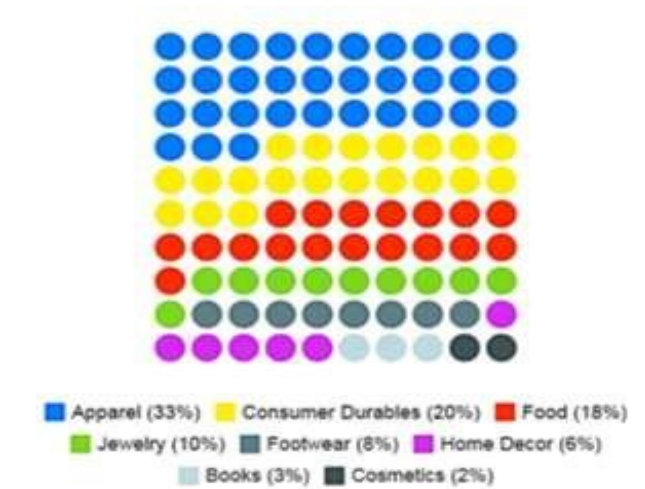


Fig3. Break-up of e- retail sector in India fig 3: May 2014 | (E-tailing in India: Unlocking the Potential, a report published by technopak).

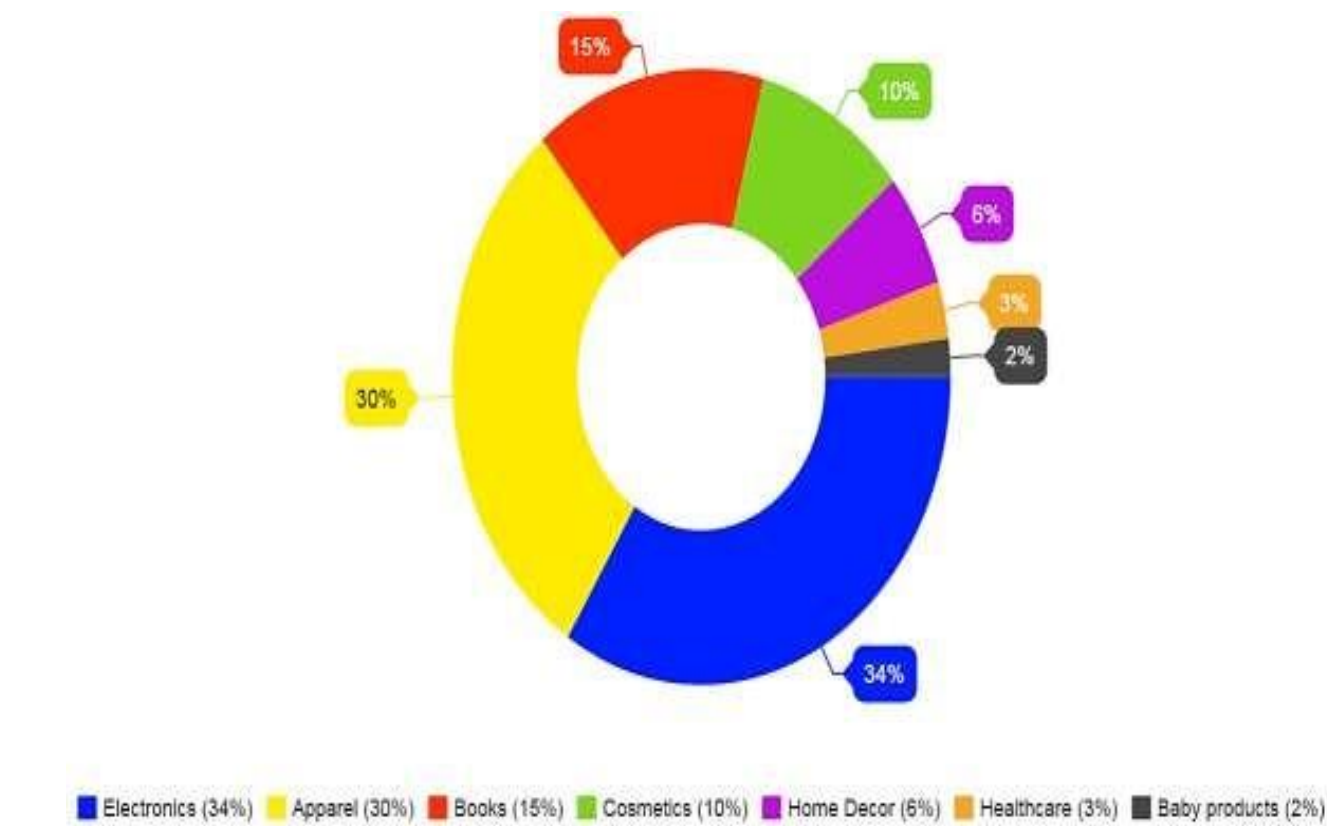


Fig 4: E-tail revenue break-up (in %) in 2014

Fig 4. Gives an overview based on Blog e-commerce report published on July 9, 2017,[13] the projected sales of Indian E- commerce in billion USD till 2021.

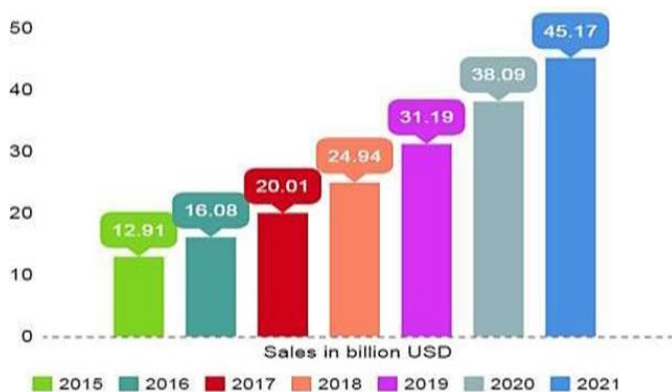
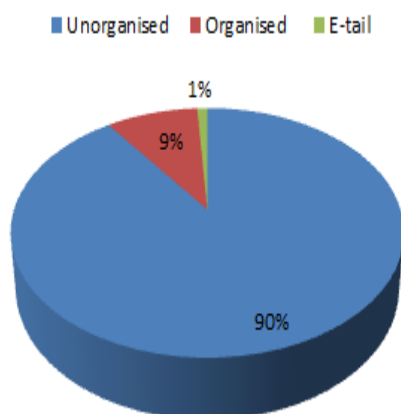


Fig5: Projected Sales of Indian E-commerce in billion USD till 2021

An industry research published on June 2, 2017 on behalf of Care Rating gives the following break-up of different types of Retailing in India.



Hyperlocal Strategy

Logistics is one of the greatest pressing factor points of the online business industry in India. Foundation isn't the mark's place to encourage smooth logistics nor is the last mile network situation adequate. These downsides in the framework lead to wasteful logistics. Logistics, as the foundation of the online business industry should be ideal all together for the business to flourish and develop. In India, these logistics shortcomings bring about long trusting that the buyer will get the items conveyed from the vender. One of the primary explanations for this is the dormant distance between the vender and the buyer. Previously, e-rears used to keep up their own stock of items by buying from different merchants, and afterward sell them by means of their entries to shoppers. Nonetheless, because of lawful and monetary changes, e-rears have been diminished to being commercial center facilitators. They at this point don't hold stock as merchants. They list the results of the enrolled dealers endless supply of an item by a customer, they acquire it from the vender and afterward convey it to the shopper through an extensive chain of securing, bringing to stockroom and afterward conveying to the consumer.[14][15]

This outcomes in a by and large impressive holding up time, particularly when the vender and the purchaser are actually situated in various pieces of the country. This additionally prompts another pressing factor point that is the

arrangement for change and substitution of items if necessary. At the point when the dealer and the purchaser are truly found significantly separated, it brings about undesirable problem and issues in supplanting or changing an item when required. Hyperlocal system, or restricted acquisition and conveyance can be a route forward in killing these current pressing factor focuses in Indian internet business.

Hyperlocal methodology takes the conveyance model embraced by online food conveyance entries and applies it to other web based business gateways on a greater scale. At the

point when we request food online explicit to a specific chain, it finds the power source of the chain closest to us, and the conveyance staff obtains the food and promptly conveys it to us at one go. Also, this typically happens inside an hour at the most extreme. [16][17]

In the greater online business situation, this can bring about emotional decrease of holding up time. At the point when stores enlisted to web based business gateways list their stock on the web, the e-rears can persistently synchronize the stock of brands and those of the stores while posting the items on the web. At the point when a customer arranges an item on the web, the e-posterior would then be able to find the store closest to the customer that has the item in stock and afterward send conveyance faculty to obtain and convey the item to the purchaser. This outcomes in definitely low hanging tight periods for conveyance. It additionally encourages simpler and bother free substitution and adjustment of items because of the diminished actual .

Objectives of the Study

1. Identify the significant drivers for online customers.
2. Identify the significant item types bought by purchasers.
3. Identify the item classes that most involve a disconnected examination before online buy.
4. Identify the credits that shoppers feel will be improved by selection of hyperlocal technique.
5. Identify the degree of energy that hyperlocal system brings to customers and discover a connection, assuming any, between fervor level and recurrence of internet shopping.
6. Identify the sort of disconnected retailers generally affected by online retail.
7. Determine the chance of embracing hyperlocal system by disconnected retailers by enlisting with online stages.

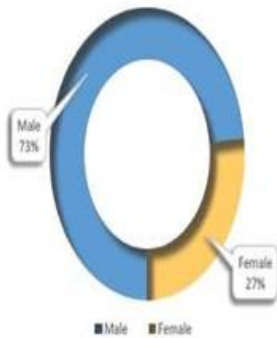
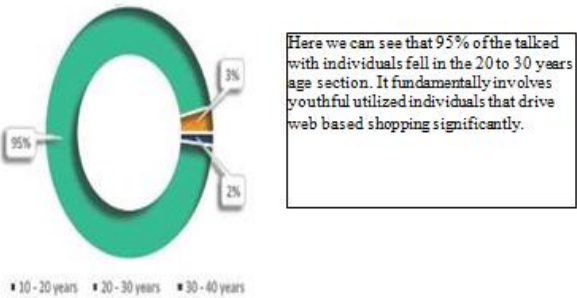
Research Methodology

An online questionnaire was administered to gather data from consumers and data from stores was collected via face to face interview.

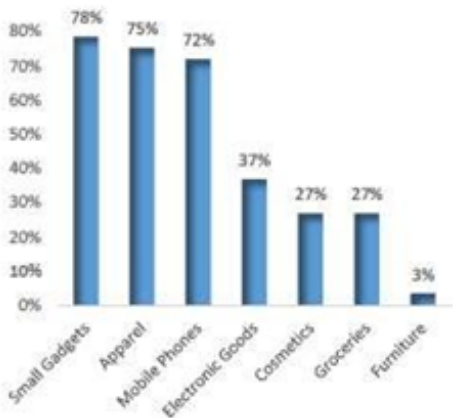
A sample size of 60 was used for consumer survey and a sample size of 30 was used in the survey of businesses. A method of purposive sampling was used in consumer survey with only those consumers that shop online.

A method of simple random sampling was used in the survey of businesses.

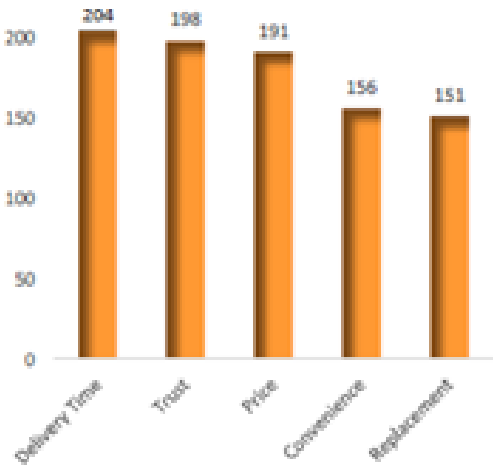
Consumer Survey Findings



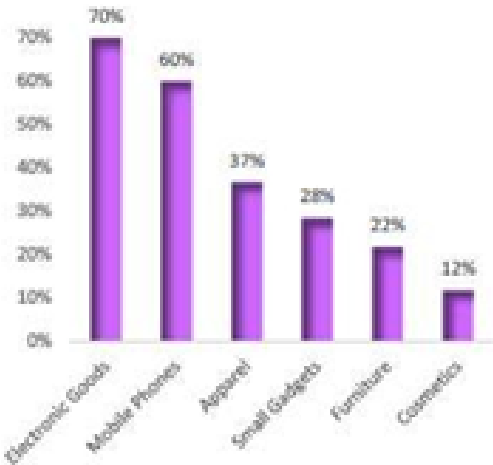
Amazon and Flipkart evoke universal recall, followed by Myntra, Snapdeal and Jabong. Fynd – a platform that currently actively employs hyperlocal strategy is found familiar by only 15% people.



Small Gadgets and attire make up the greatest classifications of items by and large bought on the web. Cell phones and sturdy electronic products are additionally among basic online buys.



People were asked to rank the factors that impact online shopping experience. Weighted scores reveal Delivery Time and Trust to be top factors for people, followed by Price.



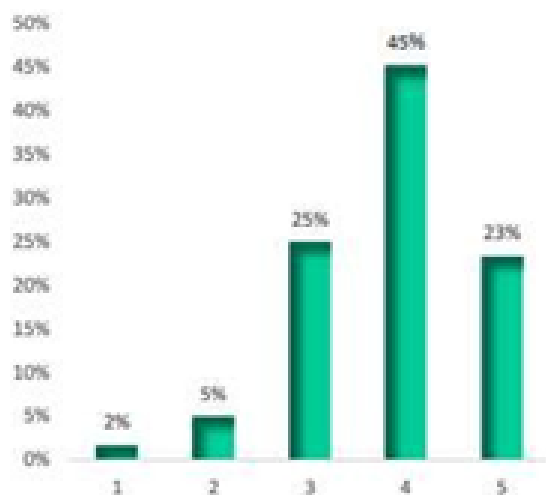
Durable Electronic Goods and Mobile phones make up the largest categories of products that people prefer to research about in offline stores before purchasing them online. More than 1/3rd of people also prefer to try out apparel in physical stores before buying online.



Almost 4/5th of people stated that Hyperlocal strategy would improve Delivery Time Very Much. Half of the people also felt that the scenario of replacement and alteration would also be Very Much improved by Hyperlocal strategy.

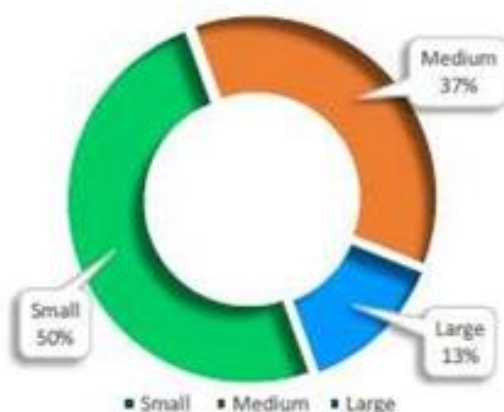


Almost 90% of the people felt that adopting Hyperlocal strategy would be very much effective in bridging the existing gap between online shopping platforms and offline brick and mortar stores.

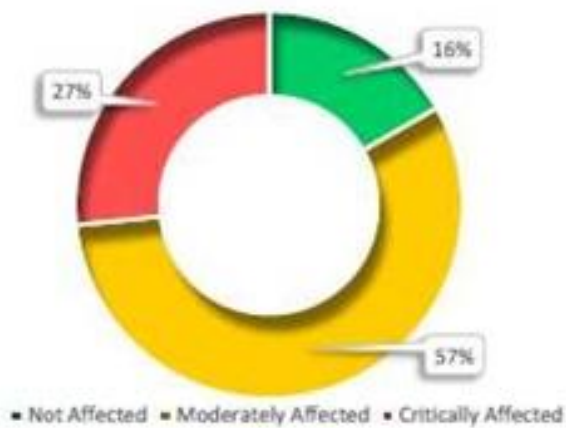


Here people were asked to mention their level of excitement about Hyperlocal strategy as shoppers on a scale of 1 to 5, 5 being the maximum level of excitement. Around 1/4th of people were extremely excited and around half of the people were generally very excited regarding the possible improvements that Hyperlocal strategy can bring about.

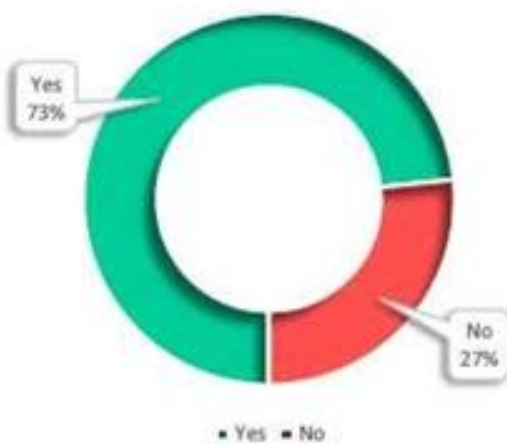
Business Survey Findings



Half of the stores that were approached for the survey were mostly single-brand outlets or stores with small footprint, around 2/5th were mediumsized stores including multibrand shops, and only 13% were large flagship stores or multi-brand stores with large footprint.



More than half of the stores mentioned that their business was affected moderately by online shopping platforms, and more than 1/4th of the stores stated that their businesses have been critically affected by the upsurge of online shopping.



Around 3/4th of the stores found the idea of collaborating with online shopping platforms via Hyperlocal strategy attractive for their business.

In-Depth Analysis

1. Chi-square Test

A chi-square test was performed to find whether a relationship exists between frequency of online shopping and the level of excitement regarding Hyperlocal strategy. The top 2 levels of excitement were considered as High and the bottom 3 levels were considered as Low.

H_0 = There is no influence of frequency of shopping on level of excitement

H_1 = Frequency of shopping has impact on level of excitement.

		Frequency of Shopping			Total
		Regularly	Occasionally	Rarely	
Excitement	Low	5	11	3	19
	High	13	27	1	41
Total		18	38	4	60

Chi-Square Tests			
	Value	df	Asymptotic Significance (2-sided)
Pearson Chi-Square	3.727 ^a	2	.155
Likelihood Ratio	3.423	2	.181
Linear-by-Linear Association	1.436	1	.231
N of Valid Cases	60		

Here the significance is greater than 0.05, hence the null hypothesis cannot be rejected and we can state that there is no impact of frequency of online shopping on the level of excitement regarding Hyperlocal strategy. From the counts table we can further state that shoppers are generally excited about Hyperlocal strategy irrespective of the frequency of online shopping.

2. Logistic Regression

A logistic regression was performed to see how the priority levels attached to the different attributes associated with online shopping has an impact on the excitement level that the respondents show towards hyperlocal strategy.

Classification Table ^a					
Observed			Predicted		
			Excite_level_b		Percentage Correct
			0	1	
Step 1	Excite_level_b	0	9	10	47.4
		1	3	38	92.7
	Overall Percentage				78.3
a. The cut value is .500					

The model can be seen to be 78.3% accurate in predicting excitement level.

Variables in the Equation						
		B	S.E.	Wald	df	Sig.
Step 1 ^a	DeliveryTime	.890	.324	7.528	1	.006
	Price	-.150	.271	.306	1	.580
	Trust	-.135	.317	.181	1	.671
	Convenience	.041	.323	.016	1	.900
	Constant	-1.280	2.690	.226	1	.634

We can see that the need doled out to quick conveyance time altogether affects the degree of energy for hyperlocal procedure (sig.<0.05). Accordingly we can say that more noteworthy the need that individuals provide for quick conveyance time, more prominent is the opportunity that those individuals are energized by the possibility of hyperlocal technique.

3. Among the 22 who referenced they buy sturdy Electronic Goods on the web, practically 60% expressed quick conveyance time as one of the main 2 needs.

4. Of the 43 customers who referenced purchasing cell phones on the web, the greater part expressed quick conveyance time and mutiple/fourth expressed arrangement for substitution among top 2 needs while shopping on the web.

5.45 individuals referenced buying clothing on the web and practically 50% of them expressed quick conveyance time and very nearly 1/third of them expressed arrangement for

substitution among top 2 needs while shopping on the web. 42 individuals said that prior to buying Electronic Goods online they would explore about it in nearby physical stores. 40 of those 42 individuals expressed that the part of quick conveyance would improve, and more than 3/fourth of them referenced the chance of serious level of progress from hyperlocal system. 39 of the 42 individuals referenced conceivable improvement in arrangement of substitution by embracing hyperlocal procedure, and the greater part of them expressed the level of progress would be high.

7. 36 individuals wanted to visit nearby stores prior to buying a cell phone on the web. 35 of them felt conveyance time would improve through hyperlocal procedure, and 4/fifth of them felt the improvement would be critical. The entirety of the 36 individuals felt the arrangement of substitution would be improved by appropriation of hyperlocal methodology.

8. 22 individuals referenced perusing and evaluating attire in physical stores prior to requesting the particular tone and attack of clothing on the web. Practically 90% of them felt hyperlocal system would carry critical improvement to conveyance time, while everybody of the 22 individuals expressed chance of progress in arrangement of adjustment and substitution by receiving hyperlocal procedure.

9. 34 individuals initially positioned Provision for Replacement among the last 2 when they were approached to rank the credits related with web based shopping. In any case, when they were taught with respect to hyperlocal technique, pretty much all of those 34 individuals felt hyperlocal system would achieve improvement to the part of substitution and adjustment.

10. Around 3/fourth of the stores felt that teaming up with online stages would help improve their business. The greater part of those stores were little stores, every one of whom expressed that that their business had been influenced, either tolerably or basically by the invasion of internet shopping stages.

Conclusion

The Indian retail industry is in a condition of transition. Furthermore, the route forward isn't through clicks alone or just through blocks and concrete. It is the ideal opportunity for the two domains to hold hands and permit Click and Mortar model to come through. The internet shopping stages have developed a far cry in the previous few years and have right now deteriorated with practically nothing to separate the significant parts on the lookout. They are gradually understanding that the cost and arrangements war can't go on everlastingly as the significant parts in Indian e-retail are now draining money from giving silly proposals to customers and harming their own incomes all the while. They are wandering into growing their quality in the disconnected physical domain from the advanced commercial center.

The disconnected physical stores have likewise started to understand that they can't disregard the advanced field always and that it is an alluring method of connecting with imminent clients. Increasingly more disconnected stores have started to make an advanced impression via online entrances.

Notwithstanding, in India, by far most of physical retail are in the chaotic space and surprisingly those in the coordinated space are not enormous enough substances to make their own computerized impression.

In this we have seen from our discoveries how Hyperlocal methodology can possibly improve the situation of Indian retail. A large portion of the physical stores felt they were influenced somehow or another by online shops, and most of them said that working together with online stages to utilize hyperlocal methodology would help their business. Customers have likewise felt that embracing Hyperlocal procedure could carry energizing new enhancements to retail. Dominant part of them expressed that quick conveyance time was a main concern while shopping on the web, and the majority of them were of the assessment that Hyperlocal technique would carry significant improvement to the part of fast conveyance. They likewise felt that the part of unwavering quality and arrangement of substitution and change of items would be incredibly improved. Consequently Hyperlocal system can be a key differentiator and driver for organizations. It can possibly carry more neighborhood customers to nearby stores and significantly lessen stock and coordinations costs of web based shopping stages. It additionally has a significant appeal to customers given the chance of unanticipated decrease in conveyance times and furthermore the extraordinary degree to which it would encourage simpler and quicker substitutions and modifications of items.

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